



St. Thomas
UNIVERSITY

**Budget Summary Report
2022-23**

May 2022

1.0 Introduction

The President's Advisory Committee on the Budget (PACB) is pleased to submit its recommendations for the 2022-2023 budgets for the Operating, Ancillary, Capital and Restricted Funds.

An initial *Budget Development Report 2022-23* was shared with the University community in January 2022. The report is available at: <https://stu.ca/media/stu/site-content/about/faculty-reconition/administrative-offices/financial-statements-and-reports-/Budget-Development-Report-2022.pdf>.

This document described the context and challenges of developing the 2022-23 budget based on the following principles:

- The need to achieve a balanced budget where expenditures do not exceed revenues;
- The importance of developing a budget plan that balances competing priorities in order to serve, to the best of our ability, the needs of students and other members of the community; and
- The desirability of allocating resources to areas that support the strategic direction of the University.

The *Budget Development Report 2022-23* requested input by February 25, 2022, with respect to the financial challenges outlined in the *Report*. There were no written responses to the *Report* received. To further the campus discussion on budget development, the PACB held a virtual Town Hall via Teams on March 30, 2022. At this meeting, a status update on the budget development plan to date was provided, and proposed strategies to help address the operating deficit were presented. Approximately sixty people attended, including PACB members, staff, faculty, and students.

2.0 Context

The impacts of the COVID-19 pandemic are a serious concern and include financial impacts as well as uncertainty with the evolving nature of the pandemic. The current year 2021-22 activities produced (based on the Third Quarter Forecast):

- A forecasted deficit of \$490,200 in the General Operating Fund (before inter-fund transfers); and
- A forecasted deficit of approximately \$317,000 in Ancillary Operations (before principal payments on long-term debt of \$301,000) due to low residence occupancy because of the pandemic.

There is uncertainty in relation to fall 2022 enrolment as the number of confirmations remains lower than last year at this time.

We will have less revenue in our ancillary budget from events normally held on campus. More information on this topic will be provided later in this Report (see section 4.0).

The University continues to experience an operating deficit where operating revenues are lower than operating expenditures. See Appendix I for Operating Fund and Ancillary Fund financial results for the last 10 years.

The provincial operating grant increase for 2022-23 is 1.5%. This portion of our revenues is not keeping up with inflationary pressures, thus causing an inflation gap. For the fiscal year 2017-18, 2018-19, 2019-20 and 2020-21, the operating grant increases were 1% per year, compared to an annual increase in operating expenditures of 1.5%, 4.5%, 3.2% and 0.3% respectively.

We are planning for the resumption of in-person classes in September 2022, and we have communicated to students, faculty and staff that they should expect to return to campus.

An on-going financial risk faced by the University is that of student enrolment. Between 2010 and 2020, St. Thomas' full-time enrolment declined by 27% (563 net full-time students). (Note: Other Maritime universities have experienced similar declines in liberal arts.) This situation was exacerbated by the COVID-19 pandemic.

3.0 General Operating Fund

3.1 TUITION FEES – GENERAL INFORMATION

Appendix II provides a comparison of 2021-22 tuition fees of domestic and international students for a Bachelor of Arts at Maritime universities which shows that St. Thomas had the fourth lowest domestic tuition fees (after UPEI, UNB and Université de Moncton), and sixth lowest international tuition fees (after Université Sainte-Anne, Université de Moncton, UPEI, Mount Saint Vincent University and Cape Breton University).

In May 2019, a *Tuition Fee Guidelines* was approved by the Board of Governors and is available at <https://www.stu.ca/media/stu/site-content/about/faculty-reconition/administrative-offices/financial-statements-and-reports-/Tuition-Fee-Guidelines.pdf>. The *Tuition Fee Guidelines* describe the factors and parameters that are considered by the University in determining tuition fees, namely:

- The need to achieve a balanced budget to maintain the quality of the education and ensure the long-term sustainability of the University.
- The cost of programs and annual inflationary cost pressures.
- The tuition fees for each program are to be set at a similar level as other universities in Atlantic Canada. This reflects the reality that the post-secondary sector is a competitive one and St. Thomas needs to offer a high-quality education and support services to attract students.
- The amount of financial support provided by the University to students in the form of scholarships, bursaries and other awards.
- Undergraduate international students are not funded through government operating grants. Consequently, the international tuition fee should be at a level where the University can recover the cost of providing services. Secondary to the concept of recovering costs, the tuition fee level should be at a similar level as other universities in Atlantic Canada. The following table provides information on actual expenditures per FTE (FTE reflecting the total number of domestic and international students) at St. Thomas for the past six years.

	2020-21	2019-20	2018-19	2017-18	2016-17
actual operating expenditures (A)	\$ 33,615,164	\$ 33,524,378	\$ 32,469,510	\$ 31,082,559	\$ 30,620,043
Full-time Equivalent Students (FTEs)* (B)	1,926	1,993	1,980	1,965	2,011
actual operating expenditures per FTE (C) (C = A / B)	\$ 17,453	\$ 16,821	\$ 16,399	\$ 15,818	\$ 15,229
international tuition fee (D)	\$ 16,389	\$ 16,068	\$ 15,230	\$ 14,503	\$ 13,747
variance (C minus D)	\$ 1,064	\$ 753	\$ 1,169	\$ 1,315	\$ 1,482
*based on MPHEC figures for domestic and international students					
(actual calculated FTE students, including Part-time and new Sem 2)					

Due to the University's financial challenges, a tuition fee increase of 5% is recommended for the academic year 2022-23 (see Section 3.12).

3.11 TUITION FEES – INTERNATIONAL STUDENTS WHO GRADUATE FROM ATLANTIC CANADA HIGH SCHOOLS

Additional factors to be considered in the tuition setting process are recruitment strategies being used at comparator universities in Atlantic Canada. Hundreds of international students complete their high school program in Atlantic Canada each year, many intend to stay in Canada for their post-secondary education, but few apply to STU. A competing university has implemented a tuition-based financial incentive to recruit these students. It is recommended that we continue to offer a discount over four years by establishing a tuition between domestic and international tuition. The following calculation is the basis for the recommended tuition fee for international students graduating from Atlantic Canada High Schools for 2022-23:

STU International Tuition: \$18,068
 STU Domestic Tuition: \$ 8,039
 Difference: \$ 10,029 x 2 years = \$20,058

Allocating the financial incentive over a four period gives \$5,015 per year, resulting in a tuition fee of \$13,055. This tuition fee will be subject to annual increases.

The rationale for this special approach is to be competitive to recruit this target group of students. These students have gained strong English language skills through their Atlantic Canada high school experience and are familiar with the Atlantic region. Therefore, the likelihood of retaining these students is relatively high.

3.12 RECOMMENDED TUITION AND OTHER FEES FOR 2022-23

The recommended tuition fees for 2022-23 are the following:

Recommended Tuition Fees for 2022-23			
Program	Domestic Students	International Students who graduate from Atlantic Canada High Schools	International Students
BA	\$8,039	\$13,055	\$18,068
BEd	\$11,208	NA	\$22,896
BSW (Year 3)	\$8,925	NA	\$18,296
MSW	\$999 per 3 credit hour course	NA	\$2,046 per 3 credit hour course

It is recommended that the following compulsory fees remain at current levels:

- Technology fee \$150
- Facility fee \$150
- UNB Health Centre fee \$ 50
- Journalism years 3 and 4 \$250
- Practicum fee (B. Ed.) \$500

The addition of a Mental Health Fee of \$50 is also recommended. This fee has been charged to students for the last three years following a Student Union referendum. The University recognized the benefits that this fee was producing and is recommending that it be approved as a compulsory fee.

3.2 RECOMMENDED OPERATING BUDGET

The recommended General Operating Budget is presented in Schedule 1. The proposed budget reflects a deficit of \$340,800 before the transfer of \$345,000 from certain restricted funds, for a net profit (excess of revenues over expenses) of \$4,200 after inter-fund transfers. Please note that the inter-fund transfer is subject to approval by the Board of Governors. As indicated previously, **the extensive use of certain restricted funds is a short-term solution to our fiscal challenges.**

Highlights of the General Operating Budget include:

- A budget of \$32.2 million in revenues and \$32.6 million in expenditures.
- The provincial operating grant of \$13.1 million and the fiscal transfer to UNB of \$2 million for a total of \$15.1 million.
- We intend to use \$200,000 of restricted capital funds in Operations. PETL has advised universities that this type of transfer from restricted capital to Operations may be permitted for the fiscal year 2022-23. A transfer of \$200,000 will serve to reduce the operating budget deficit.
- A projected enrolment of 1,676 which translates to 1,625 (fee-paying students) after adjustments for in-year student attrition, the number of students in programs that are budgeted separately (e.g., MMBSW), etc.
 - The 1,625 number represents 151 less students compared to what was budgeted last year (1,776).
- Tuition fee and compulsory revenues of \$15.4 million.
- External grants from government and other sources totalling \$753,200. This includes indirect costs related to research (\$99,000), funding from the provincial government for several contract positions (\$313,700) and a transfer of restricted capital funds to Operations (\$200,000).
- Academic expenses totalling \$18.1 million.
 - Salaries and benefits expenditures of \$17.2 million. This includes provision for career progress increments and cost of living adjustments.
- Administrative and General expenses totalling \$5.4 million.
 - Salaries and benefits expenses of \$3.4 million. This includes provision for salary grid step changes and cost of living adjustments.

4.0 Ancillary Operations

Ancillary Operations are comprised of student residences and conference services. A separate budget is required for these operations because they are funded from separate sources and because of generally accepted and long-standing policy that ancillary operations be self-supporting and not eligible for government operating assistance.

The prices for single and double residence rooms are increasing by 3%. The rates for 2022-23 are as follows:

Holy Cross double room rate:	\$5,660
Holy Cross single room rate:	\$8,577
Vanier and Harrington double room rate:	\$6,066
Vanier and Harrington single room rate:	\$9,021
Vanier single room ensuite rate:	\$10,051
Windsor Street:	\$4,988

The 2022-23 budget for ancillary operations is presented in Schedule II. The proposed budget will result in an estimated surplus of \$18,900, after principal payments on long-term debt of \$427,000. The budget incorporates the following:

- It assumes occupancy of 393 students. Our maximum capacity is about 453 students.
- It reflects a flat revenue from events normally held on campus which are not being held again this year (e.g., UNB’s English Language Program). This represents a revenue reduction of \$175,000 compared to the pre-COVID-19 budget of 2019-20.

This break-even budget is a significant improvement compared to 2021-22 where we are forecasting a deficit in Ancillary Services of \$337,000 (before principal payments of \$301,000 on long term debt). On a go-forward basis, the University will need to budget for Ancillary Services to achieve significant surpluses over an extended period to pay back the accumulated deficit in the Ancillary Fund. The total expected deficit as of April 30, 2022 is estimated at \$3.6M.

Meal plan fees are determined by Aramark and the University. Meal plan fees are subject to approval by the Board of Governors, although meal plan fees do not directly affect the University’s financial statements, since the revenues collected from students are transferred to Aramark. Due to increases in labour, food and other costs, the recommended meal plan fees for 2022-23 are outlined in the following table:

Meal Plan Rates	Actual	Proposed	%	2022-23
Type of Plan*	2021-22	2022-23	Change	Flex Dollars
Freedom Plan (incl. \$100 in flex dollars)	\$4,297	\$4,555	6.0%	\$100
14 meal plan (incl. \$250 in flex dollars)	\$4,095	\$4,341	6.0%	\$250
10 meal plan (incl. \$300 in flex dollars)	\$3,460	\$3,668	6.0%	\$300

*the plan costs included flex dollars that can be used at other food services locations on campus. (e.g. Tim’s)

5.0 Internally and Externally Restricted Funds

5.1 BACKGROUND

The University’s restricted funds have varying origins. The Scholarship Fund consists of several funds that originated with gifts and bequests and are managed in accordance with terms specified by the donors and accepted by the University. Other restricted funds relate mainly to Endowed Chairs, several of which were established with the assistance of external funding. Generally, these funds support teaching and research activities in a number of disciplines and supplement the operating fund budget, and expenditures must be in accordance with the respective terms of reference of the Endowed Chairs.

The Aquinas Fund is an internally restricted fund established in 1996 by the Board of Governors from donations made to the St. Thomas University 2000 Fund (a fundraising campaign). This fund was created to support the Aquinas Program and to promote scholarship in the liberal arts as well as alternative, cross-disciplinary and interdisciplinary curricula. The initial fund amount was supplemented by subsequent contributions from operating surpluses during the period of 1999-2000 to 2004-05, as approved by the Board of Governors. Since the fiscal year 2014-15, the amounts spent from this Fund are higher than the normal 5% spend rate and are used to assist in covering academic salary expenditures including (but not limited to) academic salary expenditures relating to Aquinas or Great Books. This short-term strategy of having a spend rate higher than 5% was implemented due to the need to address a significant operating deficit. In recent years, the Fund has also been used to help cover the cost of scholarships that were previously covered by the internally restricted scholarship fund that was depleted in 2018-19.

The University’s Investment Policy permits expenditures of up to 5% of fund values based on a rolling three-year average of market values (\$22.5 million at April 2022).

5.2 RECOMMENDED RESTRICTED FUNDS EXPENDITURES BUDGET

The recommended expenditure allocations from the University's restricted funds are presented in Schedule III, and incorporate the following:

- Total restricted fund expenditures of \$1.5 million.
- A 5% spend rate was used for the restricted funds with the following exceptions:
 - The Canadian Citizenship and Human Rights Chair represents a 6% spend rate.
 - The Endowed Chair in Gerontology represents a 14% spend rate. This includes \$345,000 for academic salaries of the Department of Gerontology to address the deficit in the Operating Fund.
- A spend rate in excess of 5% for these funds requires the approval of the Board of Governors.

6.0 Capital Expenditures Budget

6.1 RECOMMENDED CAPITAL EXPENDITURES BUDGET

The proposed 2022-2023 capital expenditures are detailed in Schedule IV.

Capital expenditures will be funded from the restricted grants provided by the Provincial Government and from the University's fundraising activities with the following exception:

- The interest on the capital lease at the Grant-Harvey Centre (\$37,000) is budgeted in Operations. The principal payment amount on the capital lease (\$81,600) will need to be covered through a future surplus.

6.2 RESIDENCE RENEWAL UPDATE

There was a clear priority to renew residences in the University's *Strategic Plan* so that the residence system to become a self-sustaining operation that contributes positively to the student experience and student retention. The renewal of Harrington Hall was completed in August/September 2017, and the renewal of Vanier Hall was completed in December 2021. Once we gain operating experience with our smaller residence system (i.e., without Rigby Hall) and see the trend in residence occupancy post-pandemic, we will consider planning for the renewal of the residence wings of Holy Cross.

7.0 Funding of Scholarships

The following funding sources have been identified to cover the estimated cost of 2022-23 scholarships that were previously funded by the internally restricted scholarship fund:

Operations	\$ 1,400,000
Operations (international bursaries)	\$ 175,000 (funded by international tuition fees)
Other sources	\$ 376,700 (estate of Father Killoran, Russell Scholarship Fund, etc.)
Subtotal	\$ 1,951,700

8.0 Multi-Year Forecast

In the fall of 2022, we will update the multi-year forecast for the Operations and Ancillary Funds, as well as a schedule of funding sources for scholarships and bursaries. We believe this timing will result in more accurate projections as we will have a better sense of enrolment and residence occupancy for the 2022-23 academic year.

**APPENDIX I:
Year End Operating Fund
and Ancillary Fund Results**

Year End Operating Fund Results (before inter-fund transfers)					
Year	Oper. Revenues	% Incr.	Oper. Expenditures	% Incr.	Net oper inc
2020-21	33,504,803	0.8%	33,615,164	0.3%	-110,361
2019-20	33,232,973	3.7%	33,524,378	3.2%	-291,405
2018-19	32,043,473	4.4%	32,469,510	4.5%	-426,037
2017-18	30,703,233	1.7%	31,082,559	1.5%	-379,326
2016-17	30,176,321	1.3%	30,620,043	-1.8%	-443,722
2015-16	29,780,290	-2.3%	31,168,065	-2.0%	-1,387,775
2014-15	30,476,637	0.1%	31,800,266	4.6%	-1,323,629
2013-14	30,435,025	1.7%	30,416,183	1.6%	18,842
2012-13	29,940,595	2.1%	29,936,633	2.2%	3,962
2011-12	29,318,918	3.3%	29,305,226	3.8%	13,692
Source: audited financial statements					

Year End Ancillary Fund Results (before inter-fund transfers)					
Year	Ancill revenues	% Incr.	Ancill expend.	% Incr	Net income
2020-21	604,165	-80.5%	2,179,878	-31.7%	-1,575,713
2019-20	3,096,079	-10.0%	3,190,109	-1.4%	-94,030
2018-19	3,439,975	1.3%	3,236,020	-1.6%	203,955
2017-18	3,395,406	8.2%	3,289,641	2.2%	105,765
2016-17	3,138,288	-2.5%	3,220,116	-6.3%	-81,828
2015-16	3,220,160	-0.8%	3,435,023	-9.8%	-214,863
2014-15	3,246,767	-20.7%	3,809,309	-5.5%	-562,542
2013-14	4,096,299	-40.6%	4,030,916	-39.7%	65,383
2012-13	6,890,879	-3.5%	6,688,693	-3.8%	202,186
2011-12	7,143,817	1.1%	6,954,886	6.3%	188,931
Source: Audited Financial Statements					

Note: Since August 2013, food services' revenues and expenditures no longer part of STU financial statements (except for conference services and food services commission revenue).

**APPENDIX II:
2021-22 Tuition Fees for a Bachelor of Arts**

University	Domestic Tuition
Acadia	9,477
MtA	9,440
StFX	9,370
NSCAD	9,030
CBU	8,529
MSVU	8,415
SMU	8,380
Dal	8,346
Kings	8,346
U. Sainte-Anne	8,261
STU	7,656
U de M	7,492
UNB	7,488
UPEI	6,450
Average	8,334

University	International Tuition
Dal	23,286
Kings	23,286
NSCAD	20,220
MtA	19,040
Acadia	18,974
SMU	18,830
StFX	18,740
UNB	17,534
STU	17,208
CBU	17,058
MSVU	16,830
UPEI	13,998
U de M	13,730
U. Ste-Anne	11,299
Average	17,860

St. Thomas University
General Operating Revenue and Expenses
For Budget Year Ending April 30, 2023

Schedule I

	2022-23 Budget	2021-22 Budget	2021-22 Forecast	Budget Increase/ (Decrease) (\$)	Budget Increase/ (Decrease) %
Revenues					
MPHEC Operating Grant	13,058,600	12,865,600	12,865,600	193,000	1.50% (1)
MPHEC Fiscal Transfer to UNB	2,039,200	2,009,100	2,009,100	30,099	1.50%
Tuition and Compulsory Fees	15,392,800	15,636,500	15,194,500	-243,700	-1.56% (2)
Miscellaneous student fees	453,000	428,000	430,000	25,000	5.84%
Government and Other Grants	753,200	771,700	771,700	-18,500	-2.40% (3)
Advancement fundraising	400,000	25,000	25,000	375,000	1500.00% (4)
Miscellaneous revenues	140,000	140,000	140,000	0	0.00%
Total Revenue	<u>32,236,800</u>	<u>31,875,900</u>	<u>31,435,900</u>	<u>360,900</u>	<u>1.13%</u>
Expenses					
Academic					
Faculty salaries and benefits	17,062,100	17,301,700	17,261,700	-239,600	-1.38% (5)
Department Expenses	276,900	301,300	266,400	-24,400	-8.10%
Travel Study and Research	422,100	422,100	405,000	0	0.00%
Other Academic	365,700	290,400	237,000	75,300	25.93% (6)
	<u>18,126,800</u>	<u>18,315,500</u>	<u>18,170,100</u>	<u>-188,700</u>	<u>-1.03%</u>
Computing Services					
Salaries and benefits	727,200	710,600	710,600	16,600	2.34%
Systems Support	301,300	282,200	282,200	19,100	6.77%
Other Computing	158,700	146,100	146,100	12,600	8.62%
	<u>1,187,200</u>	<u>1,138,900</u>	<u>1,138,900</u>	<u>48,300</u>	<u>4.24%</u>
Administration and General					
Salaries and benefits	3,444,600	3,299,800	3,259,800	144,800	4.39%
Unit Expenses	616,300	647,800	634,900	-31,500	-4.86%
Other Administrative	406,700	416,700	400,600	-10,000	-2.40%
Advancement and Alumni	676,600	676,100	660,600	500	0.07%
Professional Services and memberships	255,000	255,000	235,000	0	0.00%
	<u>5,399,200</u>	<u>5,295,400</u>	<u>5,190,900</u>	<u>103,800</u>	<u>1.96%</u>
Student Services					
Salary and Benefits	1,784,800	1,579,200	1,539,200	205,600	13.02% (3)
Athletics	346,000	372,000	375,000	-26,000	-6.99%
Scholarships	1,400,000	1,200,000	1,200,000	200,000	16.67%
Other Student Services	133,800	138,900	138,900	-5,100	-3.67%
	<u>3,664,600</u>	<u>3,290,100</u>	<u>3,253,100</u>	<u>374,500</u>	<u>11.38%</u>
Physical Plant					
Salary and Benefits	178,900	175,700	170,000	3,200	1.82%
Utilities and Insurance	1,073,700	1,127,000	1,061,000	-53,300	-4.73%
Cleaning	583,000	608,000	608,000	-25,000	-4.11%
Maintenance and Repairs	325,000	325,000	325,000	0	0.00%
	<u>2,160,600</u>	<u>2,235,700</u>	<u>2,164,000</u>	<u>-75,100</u>	<u>-3.36%</u>
Fiscal Transfer to UNB	2,039,200	2,009,100	2,009,100	30,099	1.50%
Total Expenditures	<u>32,577,600</u>	<u>32,284,700</u>	<u>31,926,100</u>	<u>292,900</u>	<u>0.91%</u>
Excess of expenses over revenues before inter-fund transfers	-340,800	-408,800	-490,200	68,000	-16.63%
Inter-fund transfers	345,000	410,000	500,000	-65,000	-15.85% (7)
Excess of revenue over expenses after inter-fund transfers	<u>4,200</u>	<u>1,200</u>	<u>9,800</u>	<u>3,000</u>	<u>n/a</u>

Footnotes to General Operating Statement:

Revenues:

(1) Operating grant increase of 1.5%.

(2) Increase of 5% for tuition fees.

Enrolment of 1,625 full-time students for 2022-23: 1,315 BA domestic; 150 international; 90 B.Ed; 60 B.SW and 10 M.SW.

(3) Includes \$200,000 of restricted capital grants transferred for operations (\$400,000 in 2021-22). Also includes additional \$181,500 in special purpose funding used to offset term positions in student services.

(4) 2022-23 fundraising to focus on entrance academic scholarships to offset \$1,400,000 budgeted for scholarship expenditures. This estimate represents a new initiative to help defray the cost previously funded by internally restricted funds.

Expenditures:

(5) Includes annual provisions for career progress increments and cost of living adjustments.

LTA positions: (4) Criminology, Economics, Education, Political Science.

Tenure-track position: (6) Education, English, Journalism, Psychology (2), Sociology.

Summary of full-time faculty positions 2022-23

Funded in operations: 96; tenured/probationary 92; LTA 4.

Funded in Endowed Chairs: 2; Citizenship and Human Rights, Native Studies,

(6) Includes additional \$42,500 for expected faculty relocation costs as well as additional \$34,500 in graduation expenditures for resumption of in-person convocation.

(7) Transfers from Gerontology Chair for academic salaries.

St. Thomas University
Ancillary Budget-Normal Operations
For Budget Year Ending April 30, 2023

Schedule II

	2022-23	2021-22	2021-22	Budget
	Budget	Budget	Forecast	Increase/ (Decrease) (\$)
Residence Fees	2,626,800	2,605,100	2,100,000	21,700 (1) (2)
Miscellaneous	180,000	145,000	145,000	35,000 (3)
Total Revenue	2,806,800	2,750,100	2,245,000	56,700
Expenses:				
Administration Salaries and Benefits	432,700	467,800	447,800	-35,100
Utilities	549,000	584,000	650,000	-35,000
Property Management	403,000	407,300	394,600	-4,300
Residence student staffing	126,300	116,300	125,000	10,000
Residence Bursaries	160,000	225,000	177,000	-65,000
Maintenance and Repairs	300,700	271,600	290,000	29,100
Rigby Hall leaseback and property taxes	0	51,000	188,000	-51,000
Interest on long-term debt	288,100	229,900	195,000	58,200 (4)
Insurance	62,000	40,000	56,400	22,000
Residence Refrigerator Purchases	14,100	14,100	14,100	0 (5)
Equipment Purchases	5,000	5,000	5,000	0
Miscellaneous	20,000	30,000	20,000	-10,000
Total Expenses	2,360,900	2,442,000	2,562,900	-81,100
Excess of Revenue over Expenses	445,900	308,100	-317,900	137,800
Principal payments on long-term debt	427,000	301,000	301,000	126,000
Net cash flow Ancillary	18,900	7,100	-618,900	11,800 (6)

Assumptions:

- (1) Occupancy of 393 for 2022-23; 91 singles; 272 doubles; 30 Windsor Street
On-campus occupancy only
- (2) Rate increase of 3%.
- (3) Budget includes \$100,000 representing 5th of 5 year pledge from Sir James Dunn Foundation to be used for Harrington Hall renovations. Donation budgeted to offset portion of interest expense on long-term debt related to Harrington Hall renovations.
- (4) Full year of financing associated with Vanier Hall renovations; 2021-22 interest expense started January 2022.
- (5) Estimated cost of 253 mini-fridges for new rental program; initial cost allocated over 5 years with expected annual revenues of approximately \$32,000.
- (6) Net cash flow from operations is expected in future years to provide sufficient returns to pay for ancillary capital purchases and accumulated deficits as well as contribute to the University's scholarship program.

St. Thomas University
Restricted Fund Expenditures
For Budget Year Ending April 30, 2023

	Budget 2022-23	Forecast 2021-22	Budget 2021-22	Average Fund Balance 2020-22	Available (5%)
Scholarships					
Externally restricted	594,000	521,000	522,000	11,886,500	594,000
Flow-through	100,000	100,000	100,000	0	n/a
	<u>694,000</u>	<u>621,000</u>	<u>622,000</u>	<u>11,886,500</u>	<u>594,000</u>
Endowed Chairs					
Canadian Citizenship & Human Rights	105,000	105,000	105,000	1,704,000	85,000
Catholic Theology	111,000	110,000	110,000	2,213,500	111,000
Criminology and Criminal Justice	62,000	60,000	60,000	1,231,000	62,000
Camp Endowment in Journalism	56,000	56,000	56,000	1,222,800	56,000
Gerontology	395,000	510,000	420,000	2,739,100	137,000 (1)
Native Studies	73,000	73,000	73,000	1,464,300	73,000
	<u>1,496,000</u>	<u>1,535,000</u>	<u>1,446,000</u>	<u>22,461,200</u>	<u>1,118,000</u>

(1) Includes an additional transfer to operations of \$345,000 for academic salaries pending approval of operating budget.

St. Thomas University
Capital Expenditures
For budget year ending April 30, 2023

OperationsEquipment

Computer equipment and furnishings 199,000

Renovations

Academic buildings and grounds improvements 538,500

737,500

Total Capital Projects**Funding Sources**

Restricted Gov't Assistance-Non-space 2022-23 249,000

Restricted Gov't Assistance-Alterations and Renovations 2022-23 204,100

Restricted Gov't Assistance transferred to operations -200,000

University Deferred Maintenance Program (UDMP) 2022-23 134,400

Vanier Hall renovations-unused financing 350,000

Total Funding Sources

737,500